



SHIVALIK BIMETAL  
CONTROLS LIMITED



# INVESTOR PRESENTATION

Q1FY25



## FORWARD LOOKING STATEMENTS



This presentation and the following discussion may contain **“forward-looking statements”** by **“Shivalik Bimetal Controls Limited”** that are not historical in nature.

Such forward-looking statements are subject to certain risks and uncertainties such as government actions, local, political or economic developments, technological risks, and many other factors that could cause actual results to differ materially from those contemplated by the relevant forward-looking statements.

**“Shivalik Bimetal Controls Limited”** will not be in any way be responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.

# INVESTMENT RATIONALE



SHIVALIK BIMETAL CONTROLS LIMITED

07

Enjoying strong **'Relationship Capital'** with limited domestic competition, where customers are thriving on the "Make in India" opportunity

01

Enjoying an **R&D-centric Technological Moat** in a fast-growing niche market

02

Riding the **"Electrification Everywhere"** wave, where everything that ran on fossil fuels is electricity driven

06

Machine building capability of critical processes at a cost which is a fraction of global alternatives, thus enjoying a **CAPEX advantage**

05

Enjoying **Technological Leadership Status** in Global Markets with Reputed OEMs, at the forefront of India's prominent growth presence

04

Using **"Energy and Resources Light"** Manufacturing processes, which are sustainable

03

A **Zero Debt** Company enjoying a **strong Balance Sheet** with headroom to raise capital to match global demand growth



SHIVALIK BIMETAL  
CONTROLS LIMITED

## FORGING AHEAD

a niche technology pioneer at the tipping point of quantum growth

LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL **1**

BUILT FOR SUSTAINABLE  
LONG-TERM VALUE CREATION **2**

PREPARED FOR  
SUSTAINED GROWTH **3**

PERSISTENT FINANCIAL &  
OPERATIONAL PERFORMANCE **4**



SHIVALIK BIMETAL  
CONTROLS LIMITED



**LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL**

**1**

1

LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL

## DELIVERING QUALITY GROWTH



We make state-of-the-art electro-mechanical components that are at the heart of battery management systems



Over the past year, Shivalik has made significant strides in the evolving landscape of technological applications, achieving quantum growth through innovation and quality. Our expertise in Bimetal, Trimetal Strips and Shunt Resistors has been instrumental in facilitating advancements in sectors such as switchgear, energy meters, and battery management systems.

Over the last few years, we've diversified our product range to meet market trends and customer needs, delivering tailored solutions to leading OEMs. Our commitment to manufacturing excellence ensures consistent quality and reliability, positioning us as a valued partner across various industries.

Looking forward, Shivalik is committed to driving quantum and quality growth. We plan to broaden our capabilities, pioneer R&D, build new alliances, and explore untapped markets, persistently generating value for our stakeholders.

With its technological prowess and customer relationships, Shivalik can harness the potential growth in diverse segments such as automotive, defence, medical, and electrical appliances, whilst also capitalising on the ongoing electrification wave.

1

LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL

## KEY MILESTONES



**A niche technology leader with global presence**

1984-1986

- Incorporated as a private limited company in June 1984
- Converted into a public limited company in May 1986
- Set up first plant in Asia to manufacture Thermostatic Bimetals in Oct 1986

1994-2000

- Launch of a new product Cathode Ray Tube business line for parts
- Integrated manufacturing process
- Acquired New Technology & Know how of Electron Beam Welding in 2000

2002-2003

- The Company's in House R&D units stands recognised by the government on 17<sup>th</sup> May 2002

2005-2008

- Entered into a Joint Venture agreement with Checon Corporation USA in the year 2006 to manufacture silver contacts
- Entered into a Joint venture with ArcelorMittal Stainless & Nickel Alloys and Dnick Holding Plc. to manufacture cladding material at SEZ Pithampur, Indore, MP
- A 100% subsidiary company named Shivalik Bimetal Engineers Pvt. Ltd. was incorporated during FY 2007-08 for providing technical and engineering services

1

LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL

## KEY MILESTONES



**A diversified product  
reengineering player  
with global growth**

2009-2011



- Acquired the equipment of Sandvik Heating Technology, AB, Sweden, for manufacturing bimetals / tri-metals through cold bonding process in 2011

2015-2020



- Launch new product line i.e, Shunt resistor
- Expanded Product portfolio i.e., Thermostatic Bimetal, Tri-metal, Coil & Spring, SMD, Shunt

2021-2023



- Commencement of New Factory
- Established largest EBW / Bonding / Stamping capacity across the globe
- Achieved Net Worth of INR 230 Crores+
- Listed on National Stock Exchange of India Limited



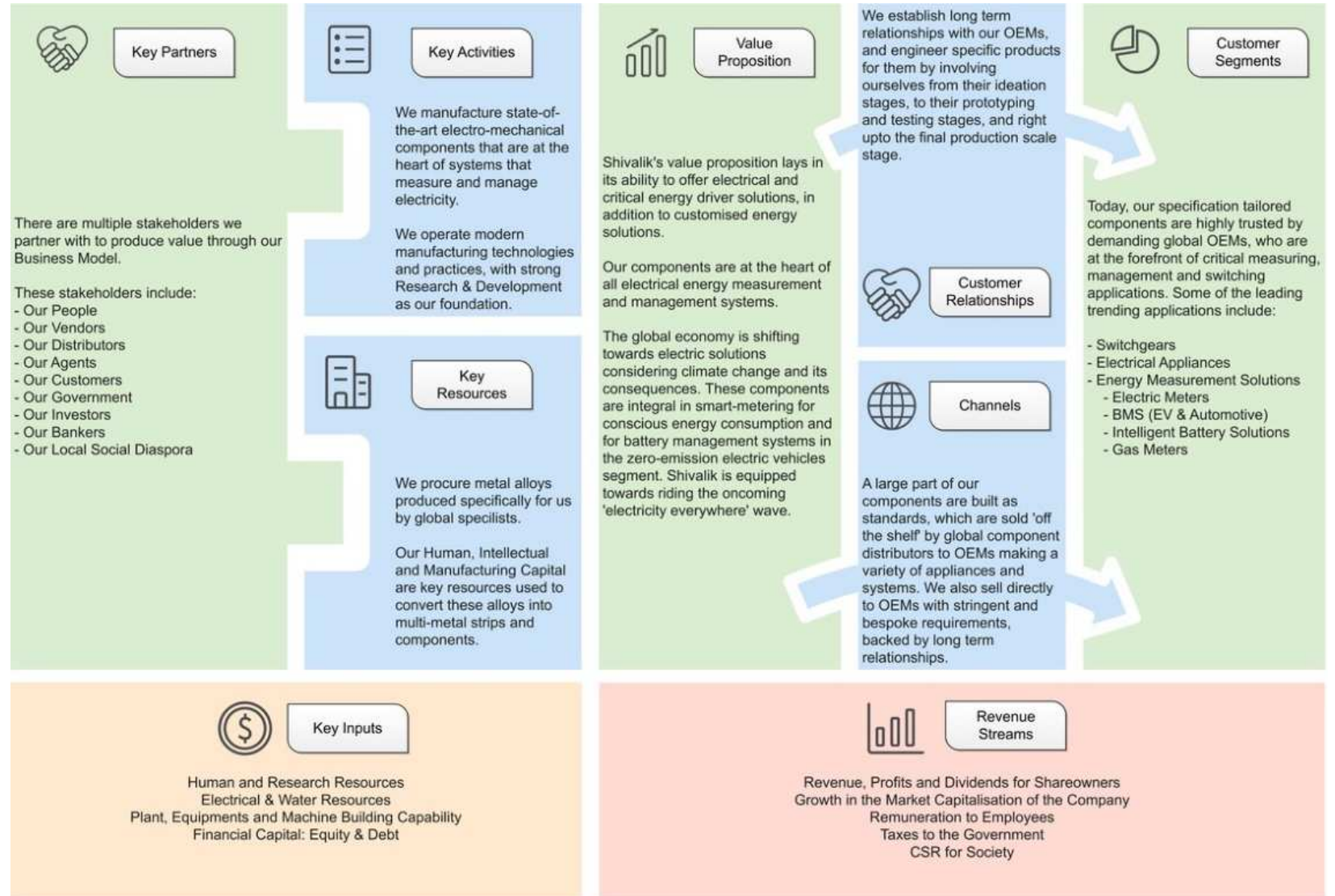
1

## LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL

# OUR BUSINESS MODEL CANVAS



SHIVALIK BIMETAL  
CONTROLS LIMITED



1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL

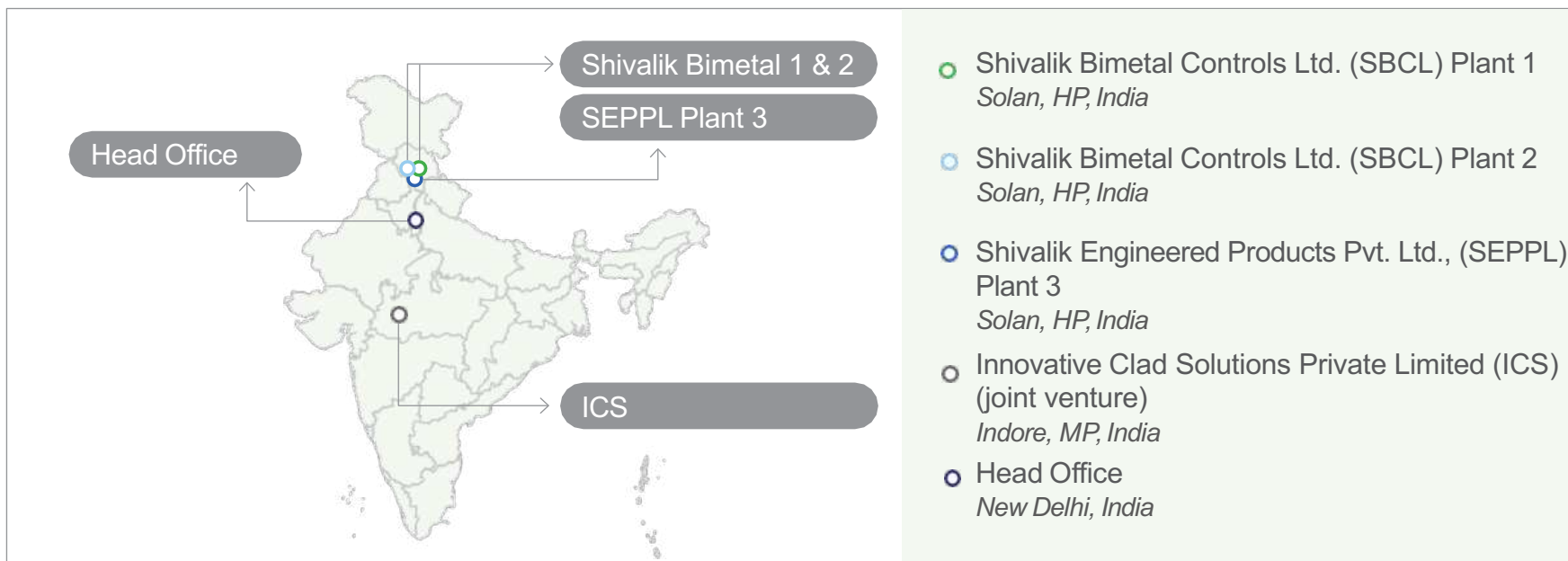
# ADVANCED MANUFACTURING CAPABILITIES



People:  
**808**

### 5 main technologies:

1. Diffusion Bonding
2. Cold Bonding
3. Electron Beam Welding
4. Braizing & Welding
5. High precision strip processing



*“The strength of our balance sheet places us in a position for sustainable and exciting growth going into the future.”*

**Chairman**  
Mr. S.S. Sandhu

*“We are committed to being at the forefront of the technology curve that is relevant to our core products.”*

**Managing Director**  
Mr. N. S. Ghumman

**1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL**

# STATE-OF-THE-ART FACILITIES



## Modern Manufacturing Facilities with unique capabilities

- World's Largest Capacity and Production of Strip Electronic Beam Welding
- Inhouse stamping shop
- Inhouse R&D and Innovation
- Inhouse Reliability Testing
- Inhouse Tooling and Design

Location

Product Type

Revenue Capacity Post Expansion

Plant 1	Plant 2	Plant 3
Solan, Himachal Pradesh	Solan, Himachal Pradesh	Solan, Himachal Pradesh
EB welded Shunt Resistor Strip	Thermostatic Bimetal Strips	Electrical Contacts
INR 700 Cr	INR 600 Cr	INR 300 Cr

## Quantum capacity growth from optimized CAPEX

- INR 75 crores of capex already spent over FY 2021 to FY 2023
- INR 20 to 30 crores to be spent for optimization and to improve productivity over FY 2024 to FY 2026
- Sales Potential post expansion – INR 1,600 Crores



## HIGHLY SPECIALIZED IN MANUFACTURING PRECISION ENGINEERED SOLUTIONS



Our Technical know how is a moat reflected by our expertise in Bimetals and our first mover advantage for Shunt Resistors

### Shunt Resistors are manufactured through Electron Beam Welding (EBW) Process

- EBW is a highly specialized process where a cloud of electrons emitted from a tungsten cathode are accelerated in high vacuum for joining strips
- The company can deliver customized Shunt Resistors due to the precision welding process along with down the line finishing capabilities

### Thermostatic Bimetals are manufactured through Diffusion Bonding Process

- Metals are joined to best take advantage of the “Bimetal Effect” i.e., movement caused by their different coefficients of expansion as they respond to temperature changes
- Post bonding, all finishing processes including component manufacturing are done in house

### Electrical Contacts are key components which act as connecting points in a switchgear

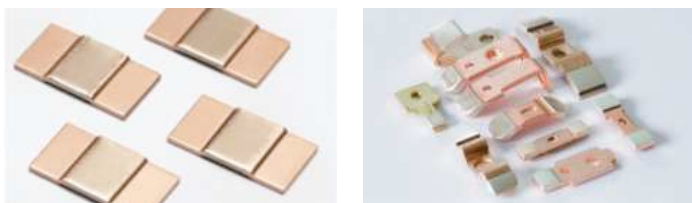
- The contact materials used in such components is typically made of different types of precious metal alloys
- These materials are then joined on to copper or copper alloy substrates using various methods such as welding, cold bonding, hot bonding, or riveting

# PRECISION ENGINEERED SOLUTIONS FOR DIVERSIFIED END APPLICATIONS



Only company in the world to provide a portfolio of Shunt Resistors, Thermostatic Bimetals and Electrical Contacts under one roof

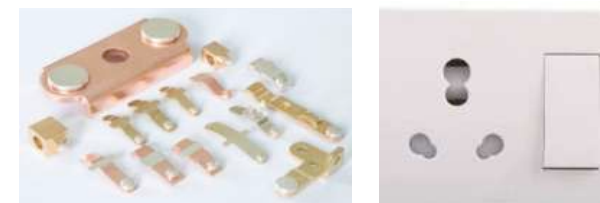
## Shunt Resistors



## Thermostatic Bimetals



## Electrical Contacts



### Product Description

- Shunt Resistors are electrical components that “regulate the flow of electrical current” in an electrical circuit
- It is used to measure and sense the flow of current and create a low resistance path for electric current to pass through it
- Shivalik, one of the preferred supplier globally, produces a wide range of highly dependable Resistors that are used in electronics, electrical, and automotive industry

- Thermostatic Bimetals are “critical components used in overload protection devices”
- Thermostatic Bimetals are formed by mechanically diffusing two or more alloys to combine their individual properties
- Shivalik is the largest supplier of Thermostatic Bimetal in India with more than grades and possesses the potential to satisfy global demand

- Electrical contacts are key components which are connecting points when a switch is turned on or off
- The contact materials are typically made of different types of precious metal alloys. These materials are then joined on to copper alloy substrates using various methods
- Shivalik specializes in the production of electrical contacts with its core competency focused on specialized joining processes

### End Applications

Electric Vehicle	Energy Storage	Switchgear	Electrical Appliances	Smart Meters	Switchgears
Smart Meters	Power Modules	Medical Devices	Automotive	Wires &Accessories	Electrical Appliances

**1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL**

# A GLIMPSE OF TRADITIONAL END-APPLICATIONS



**EB Welded Applications**

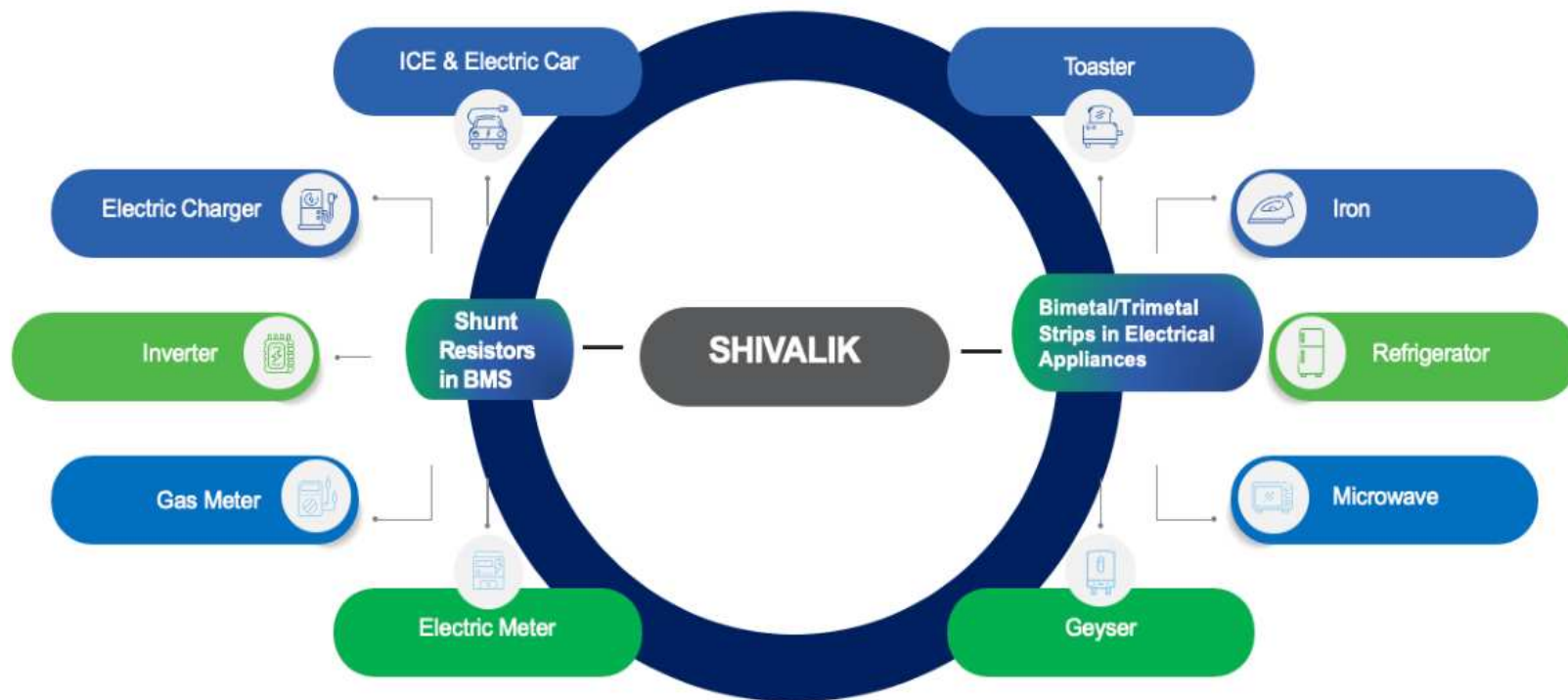
- Energy Meters
- AC/DC Converters
- Automotive BMS / IBS Power Modules
- Inverters UPS
- Frequency Converters
- Low Inductance Applications

**Thermostatic Bimetal Applications**

- Industrial
- Automotive
- Switchgear
- Electrical Appliances

**Electrical Contacts**

- Switching Mechanisms
- Switchgear Metering (Relays)
- Industrial Instruments
- Appliances
- Automotive Switches



1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL

# OUR COMPETITIVE EDGE



Shunt Resistors

## 01 Precision Engineered Manufacturing Solutions

- Leading supplier of critical components for Electric Vehicles, Energy Storage Devices, Switchgear, Electrical Appliances and Smart Meters



Thermostatic Bimetals

## 02 Technology Focused Skillset

- Operating in a niche segment with core competence of joining metals by highly complex processes like Diffusion Bonding and Electron Beam Welding



Electrical Contacts

## 03 Product Portfolio with Diversified Grades

- Thermostatic Bimetal/Trimetal, Shunt Resistor Snap Action Disc, Coil & Spring etc.
- Proprietary tooling design technology to significantly enhance productivity and profitability

## 04 Long Standing Relationship with Marquee Global Customers

- 30+ years of customer relationships focused on offering customized solutions alongside growing customer base

## 05 Adept Human Capital

- Presence of technocrat promoters with experienced management and highly skilled production team

## 06 Focus on R&D and Strategic Innovation

- Capabilities across design, development, testing, validation, manufacturing and delivery
- Focus on R&D and continuous improvement in product performance, cost & reliability and quality

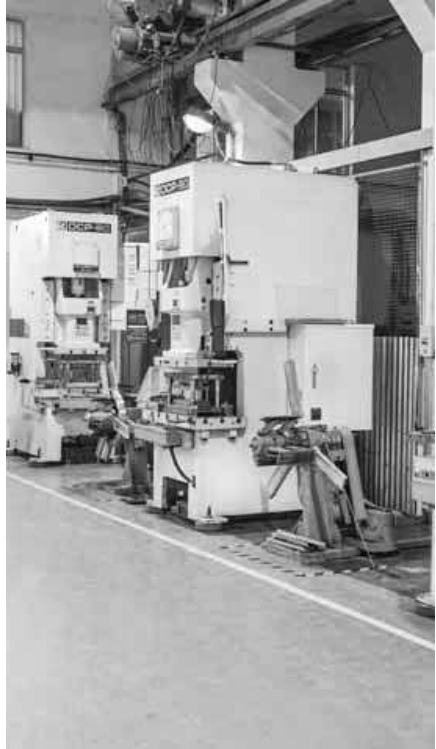
1

**LEVERAGING DIFFERENTIATED  
INTELLECTUAL CAPITAL**

# PROTECTED THROUGH STRONG DEFENSIVE MOATS



SHIVALIK BIMETAL  
CONTROLS LIMITED



## Global pioneer in bonding & welding

SBCL is a global pioneer in joining metals to form bimetal and trimetal strips and components which use niche technology such as electron beam welding, hot diffusion bonding, resistance welding, and continuous brazing. These are critical components used in switchgear, automobiles (including EVs), and in Energy Meters.



## Differentiated through aggressive R&D

The Company enjoys a culture of rigorous R&D with talented people that have decades of experience that is hard to replicate. This gives Shivalik an intellectual capital advantage in maintaining its pole position amongst peers. It has an established presence with major technologies under one roof.



## Cemented as a technology leader in a difficult-to- enter industry

Shivalik is a niche technology-based business, with expertise accumulated over decades in metallurgical innovations involving diffusion bonding and electron beam welding of metals. These are complex processes with high barriers of entry.





**1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL**

# PROTECTED BY R&D AND MANUFACTURING CAPABILITIES



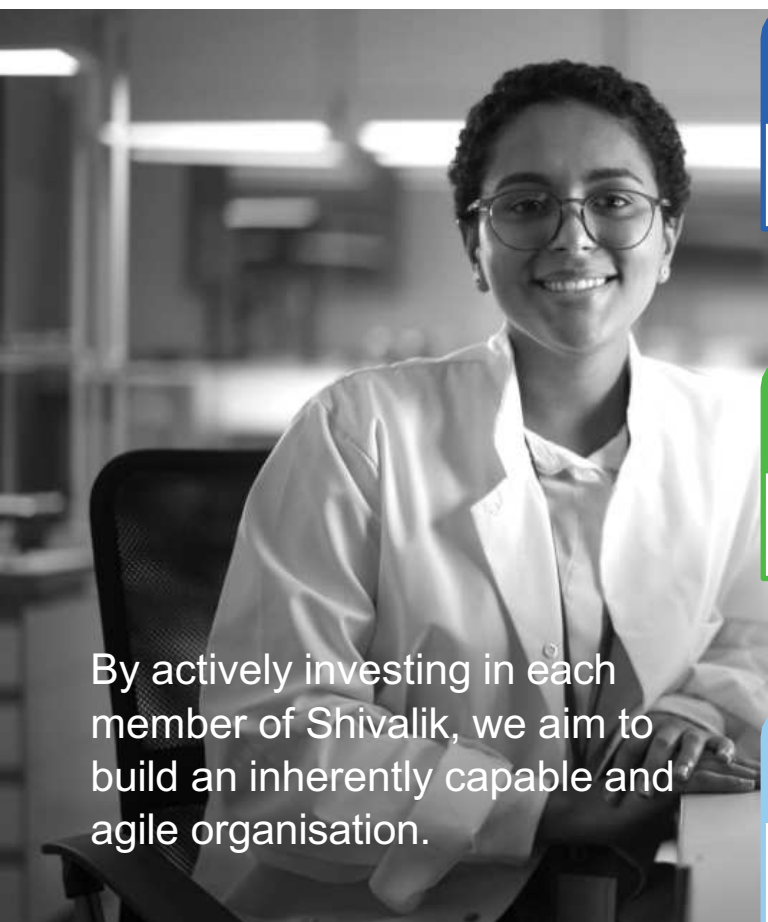
## A PIONEER USER OF CUTTING-EDGE PROCESSES WITH VETERAN CREDENTIALS

- A leading supplier of thermostatic bimetals with 77 grades of Bimetals and Trimetals.
- An IATF16949, ISO 45001, ISO18001 & ISO 9001 Certified Company
- 'Here to stay' process technology, resulting in a window of stability enjoyed by Shivalik in their technology domain



1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL

# DRIVEN BY OUR TALENTED PEOPLE POOL



By actively investing in each member of Shivalik, we aim to build an inherently capable and agile organisation.

## Top-notch promoters



Veteran Experience embedded into the company



## Professional Teams



Investing in a diversity of capabilities & skillsets

Supporting our people to produce Innovative offerings



## Best-in-Class services for Global clients



High-value & Customisable offerings

Long-term relationships with OEMs

# EXPERIENCED TECHNOCRAT PROMOTERS AND SEASONED MANAGEMENT



## First Generation Entrepreneurs

**Mr. S. S Sandhu**  
Chairman and Whole Time Director

- 51 years of experience in the field of Banking, Finance, Legal and Corporate Financial Management
- Bachelor of Arts

**Mr. N.S Ghumman**  
Managing Director

- 50 years of experience in the field of engineering, R&D, manufacturing operations and Product Development
- BTech in Mechanical Engineering (Hons)

## Second Generation Entrepreneurs

**Mr. Kabir Ghumman**  
Head of Manufacturing & Engineering

- 15 years of experience
- B Tech, Mechanical Engineering

**Mr. Kanav Anand**  
Head of Sales and Marketing

- 16 years of experience in the industry
- BSc (Hons) in Business Management

**Mr. Sumer Ghumman**  
Managing Director of SEPPL

- 15 years of experience
- Graduate in Accounting and Finance

**Mr. Rajeev Ranjan**  
Chief Financial Officer

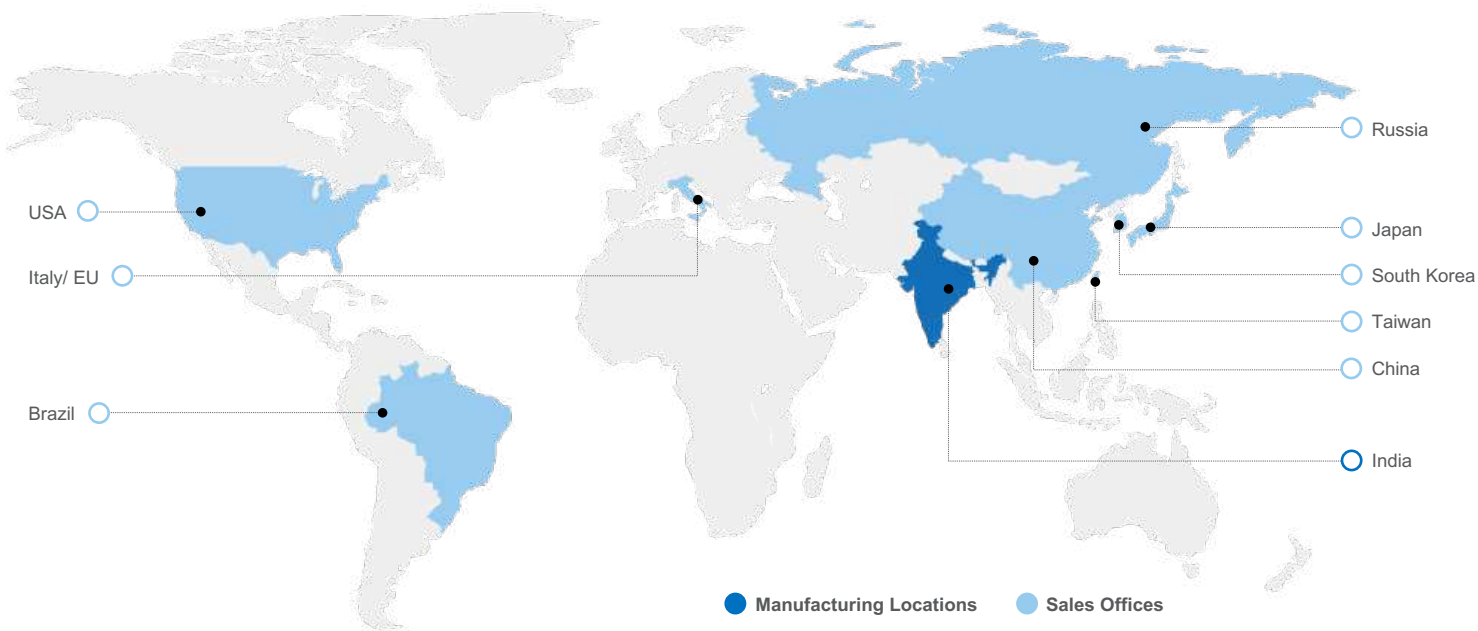
- 13 years of experience
- Chartered Professional, Executive Study in Finance and Financial Management Services

**1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL**

# WELL-POSITIONED FOR FUTURE GROWTH



## Global Presence with exports to over 38+ countries

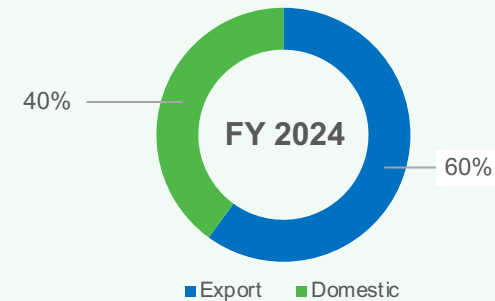
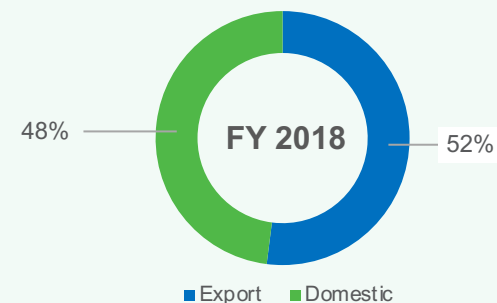


### Sales Office

- Brazil
- Italy / EU
- Japan
- South Korea
- USA
- Russia
- Taiwan
- China

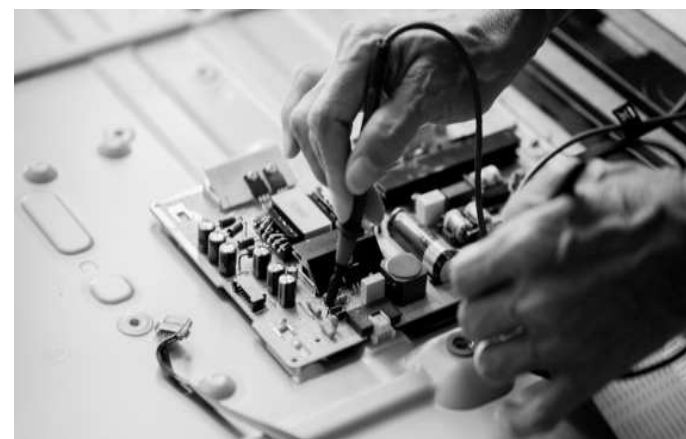
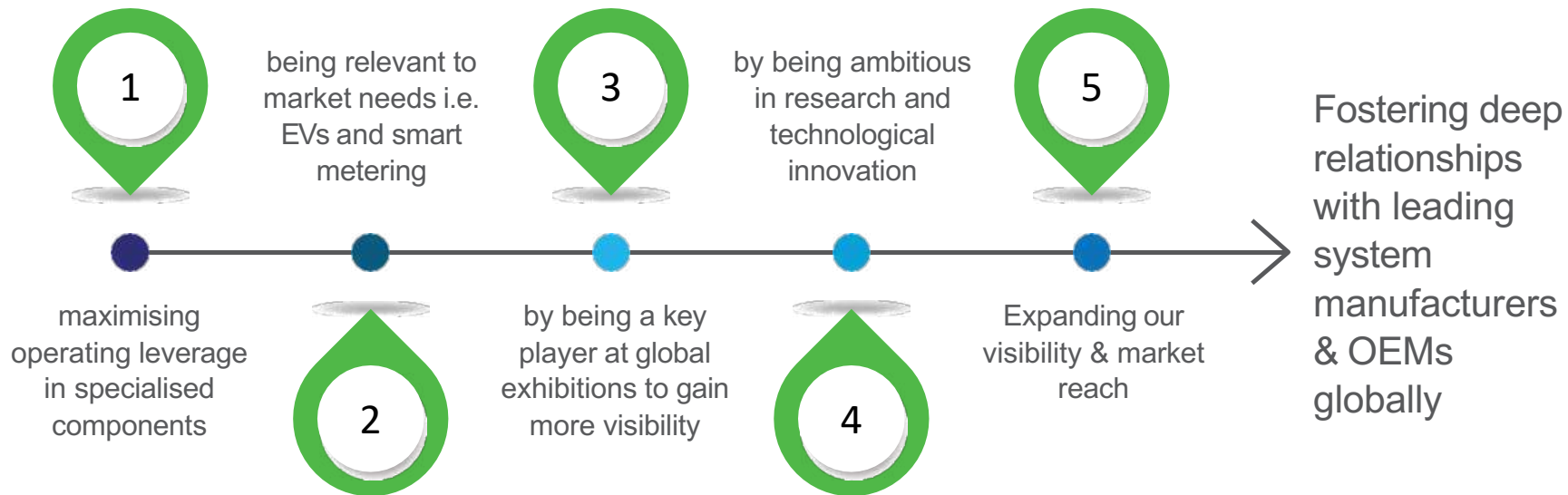
### Domestic and Export Sales Mix

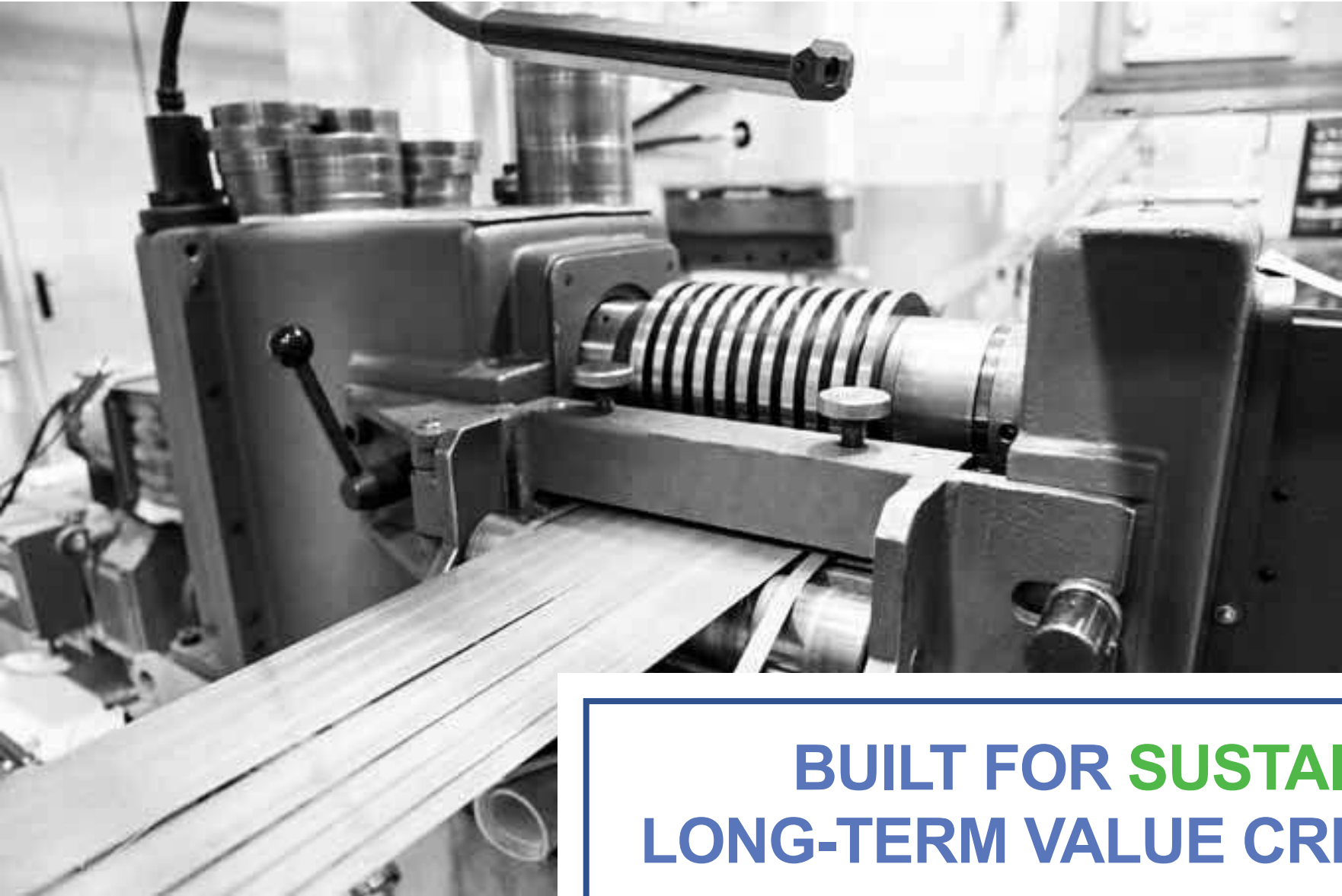
Extending to a global scale with increase in Exports



1 LEVERAGING DIFFERENTIATED INTELLECTUAL CAPITAL

# EXPANDING OUR GLOBAL REACH & MARKET VISIBILITY





SHIVALIK BIMETAL  
CONTROLS LIMITED

**BUILT FOR SUSTAINABLE  
LONG-TERM VALUE CREATION**

**2**

## RISK MANAGEMENT POLICY TO ENSURE SMOOTH LONG-TERM CONTINUITY

Shivalik is exposed to various risks in daily conduct of its business. However, it has policies in place to ensure the company is insulated from any risk affecting its operations

### 01 Commodity Risk

- The prices of raw materials procured by Shivalik are index linked thereby reducing the risk of price volatility
- The Company has diverse set of suppliers thereby reducing the risk of shortage of raw materials
- Shivalik is able to transfer price volatility as it enters into back-to-back contracts with its customers

### 02 Credit Risk

- Shivalik customers include global marquee names with high credit ratings
- The Company does not offer credit to new customers
- For other export customers with long standing relationship, Shivalik offers a credit period of 30 days post receiving ECGC cover



### 03 Currency Risk

- Shivalik has been maintaining its gross margins at ~50% consistently
- The Company enjoys an import-export ratio that provides a natural hedge for price fluctuation
- Shivalik also enters forwards and options contracts for mitigating the risk to an extent
- The Company has a strong hedging policy in place

### 04 Liquidity Risk

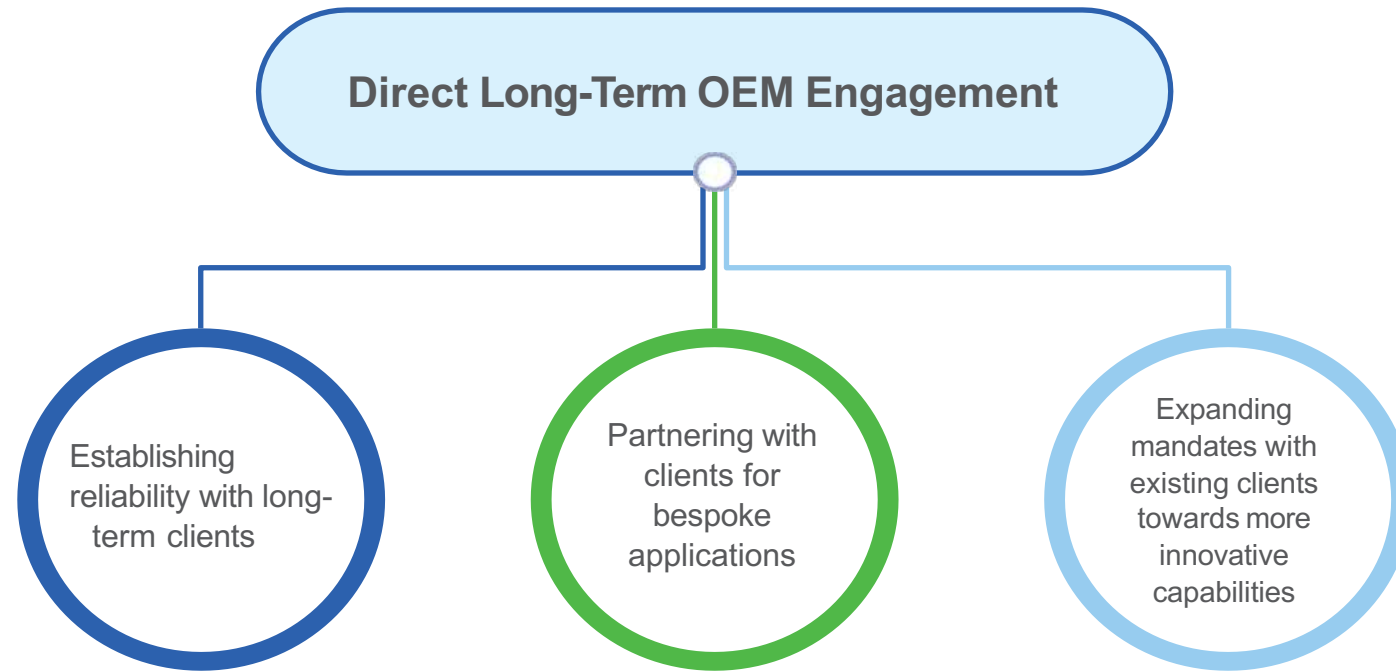
- Efficient utilization of working capital facility
- Company has a healthy ratio of EBITDA to Cash conversion
- Furthermore, the Company does not have substantial term loans

**2 BUILT FOR SUSTAINABLE LONG-TERM VALUE CREATION**

# A VALUABLE LONG-TERM PLAYER SHIELDED BY A NETWORK OF LOYAL CLIENTS



- 01 Early-stage involvement**  
Engaging with clients at an early stage of their product development cycle
- 02 Studying OEM Insights**  
Kick-starting the building of solutions around the needs & gaps of industry segments
- 03 Becoming an Invaluable Partner**  
Ensuring trust & reliability that clients place in Shivalik for their long-term planning



## Key Drivers for Repeat Business

Timely delivery of customized products with consistent quality

Regular interactions with client for their feedback

Ability to drive innovation in the existing product segment

Presence of unique technical knowhow

## Extensive Accreditation Process (Build to Specify Model)

Conceptualize

Design

Prototype

Pilot & Sampling

Mass Production



## SUPPORTING LONG-TERM CLIMATE CHANGE COMMITMENTS



SHIVALIK IS AT THE  
WAYPOINT FOR THE  
**ELECTRIFICATION** OF THE  
GLOBAL ECONOMY

The global Electric Vehicle  
Market size is projected to grow  
from 8,151 thousand units in  
2022 to 39,208 thousand units  
by 2030, at a CAGR of 21.7%  
(2022-2030)

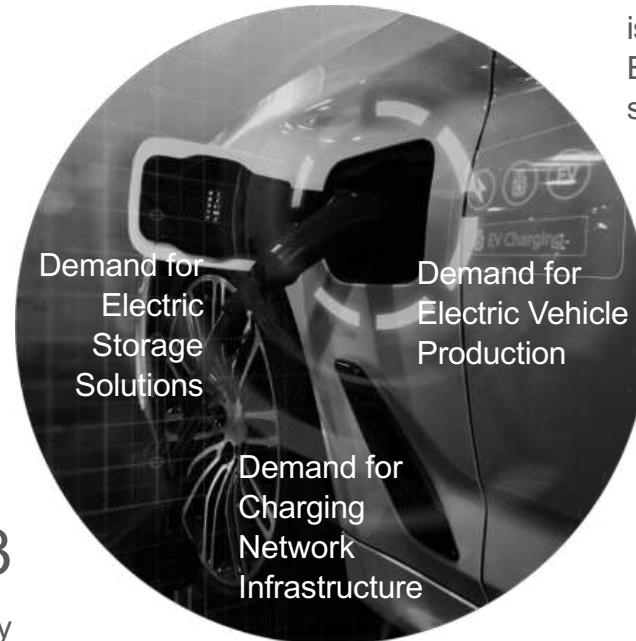
"Electric Vehicle Market Share, Size, Trends – (2022-2030)"

**04**

A huge global opportunity going  
forward  
into the next 3-4 decades. The shift  
towards Electrification from all major  
fossil fuel- based energy  
applications is driving our growth.

**03**

Shivalik is a proxy to the auto ancillary  
industry that will benefit highly from the  
electrification of the global  
vehicles market



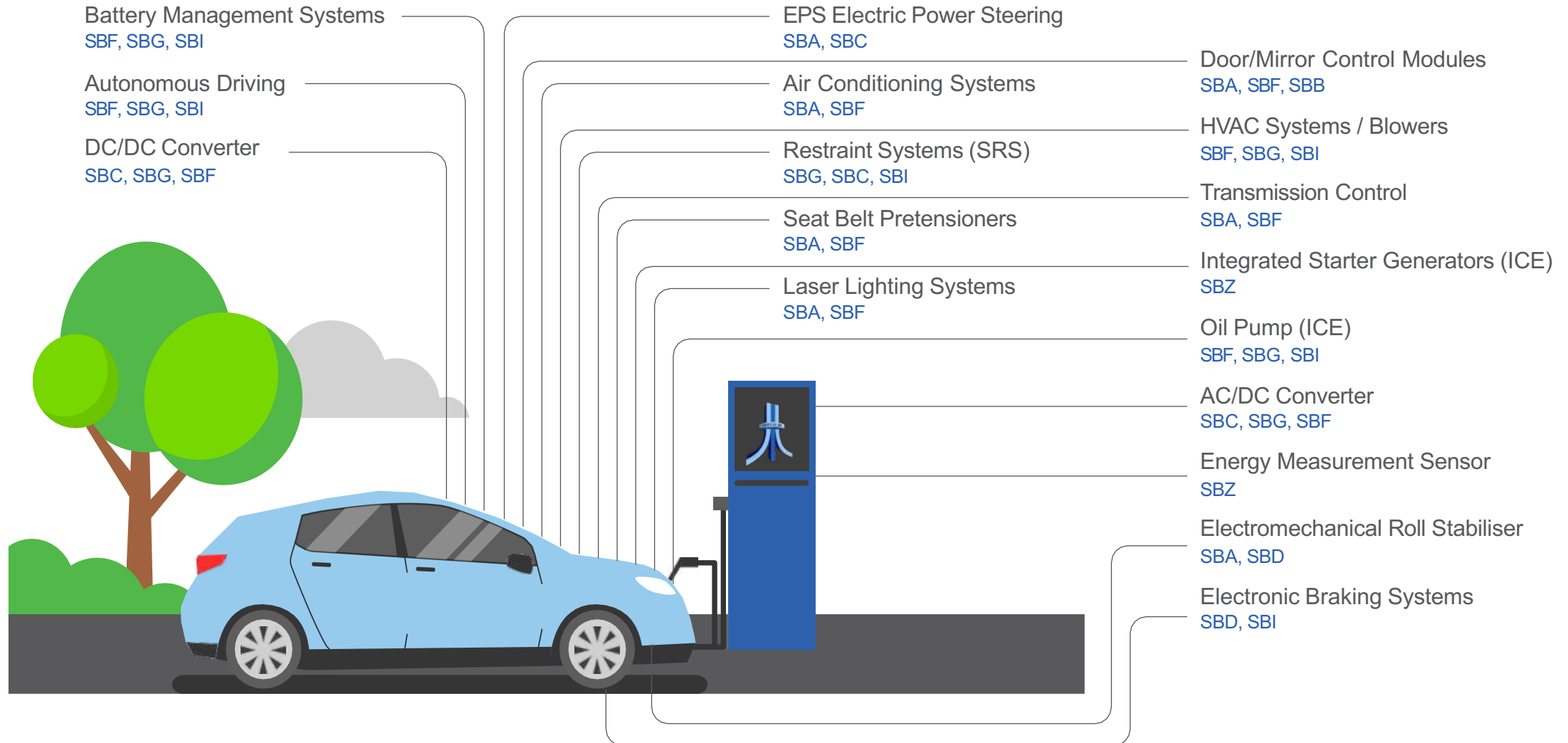
**01**

Everything going the electrical way  
is going to utilise Shivalik's devices;  
EVs, EV infrastructure, and storage  
solutions

**02**

Shivalik is placed in a sweet spot  
for delivering sustained growth  
into the future

# APPLICATIONS OF SHUNT RESISTORS IN AUTOMOBILES

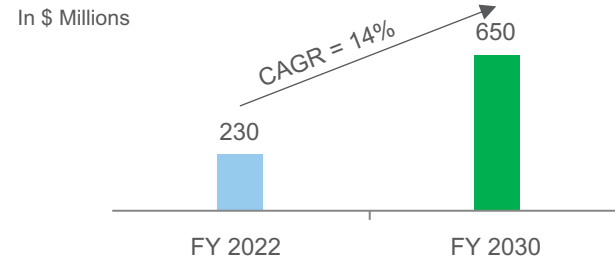


## SIZEABLE GLOBAL ADDRESSABLE MARKET

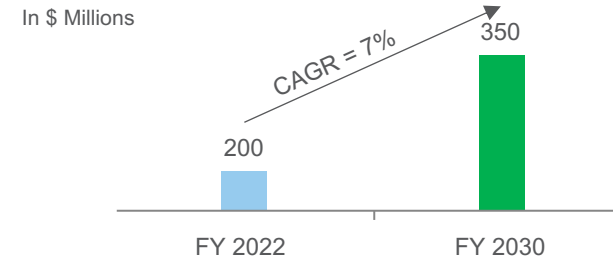


Total Global Addressable Market of the company was \$1.23 Bn as of FY 2022 which is expected to grow at a CAGR of ~9% to \$2.4 Bn by FY 2030

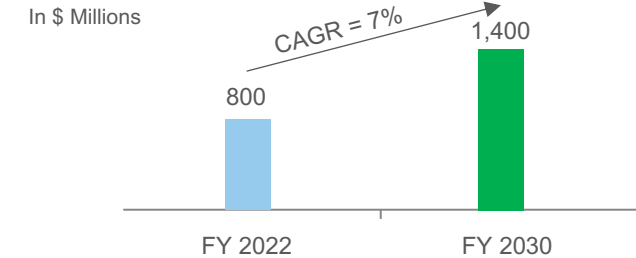
## Shunt Resistors



## Thermostatic Bimetals



## Electrical Contacts



Source: Company Estimates

## End Industry Market Size

Electric Vehicle	CAGR - 24.3% (2021-2028)
Energy Storage	CAGR - 30.0% (2021-2030)
Switch Gear	CAGR - 6.9% (2021-2031)
Medical Devices	CAGR - 5.5% (2021-2029)
Smart Meter	CAGR - 7.0% (2022-2028)
Electrical Appliances	CAGR - 15.0% (2022-2030)

Source: Market Reports

## Key Growth Drivers For Total Addressable Market In Future

Growing demand for electric vehicles and charging stations	High demand due to exponential growth in infrastructure sector
------------------------------------------------------------	----------------------------------------------------------------

Source: Company



**SHIVALIK BIMETAL  
CONTROLS LIMITED**



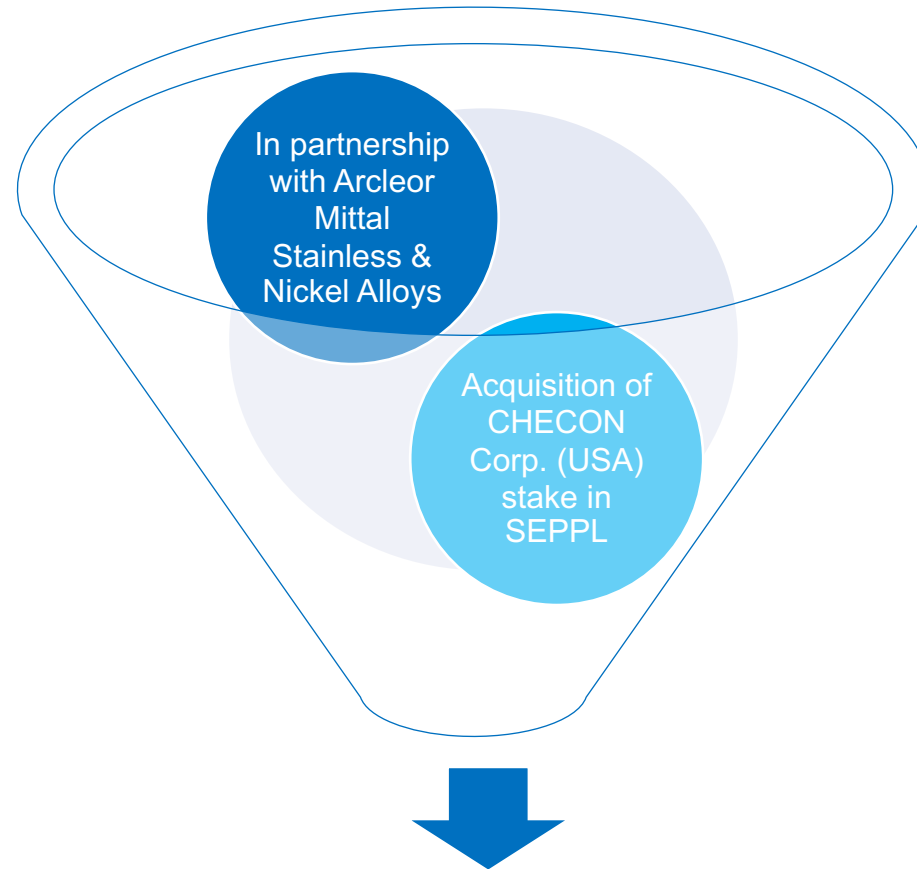
**PREPARED FOR  
SUSTAINED GROWTH**

**3**

## CATALYSING GROWTH THROUGH A SERIES OF STRATEGIC ACQUISITIONS & ALLIANCES



- Shivalik's strategic acquisition of CHECON's (USA) stake in SEPPL expands the Company's offerings to manufacture and design Silver and Silver Alloy based electrical contacts and assemblies.
- Shivalik has a joint venture with Arcleor Mittal Stainless & Nickel Alloys called ICS located in Indore, MP, India.
- Both these initiatives broaden Shivalik's offerings and provide entry into complementary market segments alongside bimetal, trimetal, and shunt resistors.



**Catalysts for entry into complementary market segments**

## WHILE STAYING FRIENDLY TO THE ENVIRONMENT



The technology required for these products is not energy-guzzling and is sustainability friendly leading Shivalik into a strong ESG position.

As per its EHS Policy, Shivalik commits to operating Plants and facilities to minimize the environmental impact and to ensure the health and safety of our employees, our community, and our customers.



Committed to combating climate change by improving energy efficiency and the use of renewable energy.

The Company is sourcing 100% of its power from renewable sources (hydroelectric) leading to a relatively low carbon footprint.

Shivalik's emissions are well within the prescribed standards by the Pollution Control Board and wastes are being disposed to authorized recyclers and disposal agencies.

## WITH OUR FOCUS ON ESG PARAMETERS: ENVIRONMENT



### Environment: Commitment to Sustainability

**Zero Liquid Discharge:** Shivalik Bimetal prioritizes reducing, reusing, and recycling water through the installation of Effluent Treatment Plants (ETPs) and Sewage Treatment Plants (STPs) to comply with current regulations.

**Waste Management:** The company ensures segregation of hazardous and non-hazardous waste, adhering to local legislation for proper disposal:

- **Plastic Waste:** Recycled.
- **E-Waste & Hazardous Waste:** Managed by registered vendors.
- **Other Waste:** Treated via ETP.

**Renewable Energy:** Utilizes electricity from hydro plants instead of coal, reducing the carbon footprint.

**Certifications:** ISO 14001 certified for environmental management systems.



OUR FOCUS ON ESG PARAMETERS: **SOCIAL****Social: Empowering  
Communities**

**Corporate Social Responsibility (CSR):** Enhances brand image, trust, and relationships with stakeholders, positively impacting financial performance and business growth. Key CSR initiatives for FY 2023-24 include:

**Zero Hunger:** Donation to Akshaya Patra Foundation for meal sponsorship.

**Tree Plantation:** In association with the Forest Department.

**Safety as our priority:** Strict policy against sexual harassment.

**Education:** Donations to local schools in Himachal Pradesh for infrastructure development.

**Healthcare:** Contributions towards various preventive healthcare programs.

**Certifications:** ISO 45001 certified for workplace health and safety.



## OUR FOCUS ON ESG PARAMETERS: GOVERNANCE



### Governance: Upholding Integrity and Transparency

**Internal Control Systems:** Comprehensive controls proportional to the company's size and complexity, reviewed quarterly by the Audit Committee.

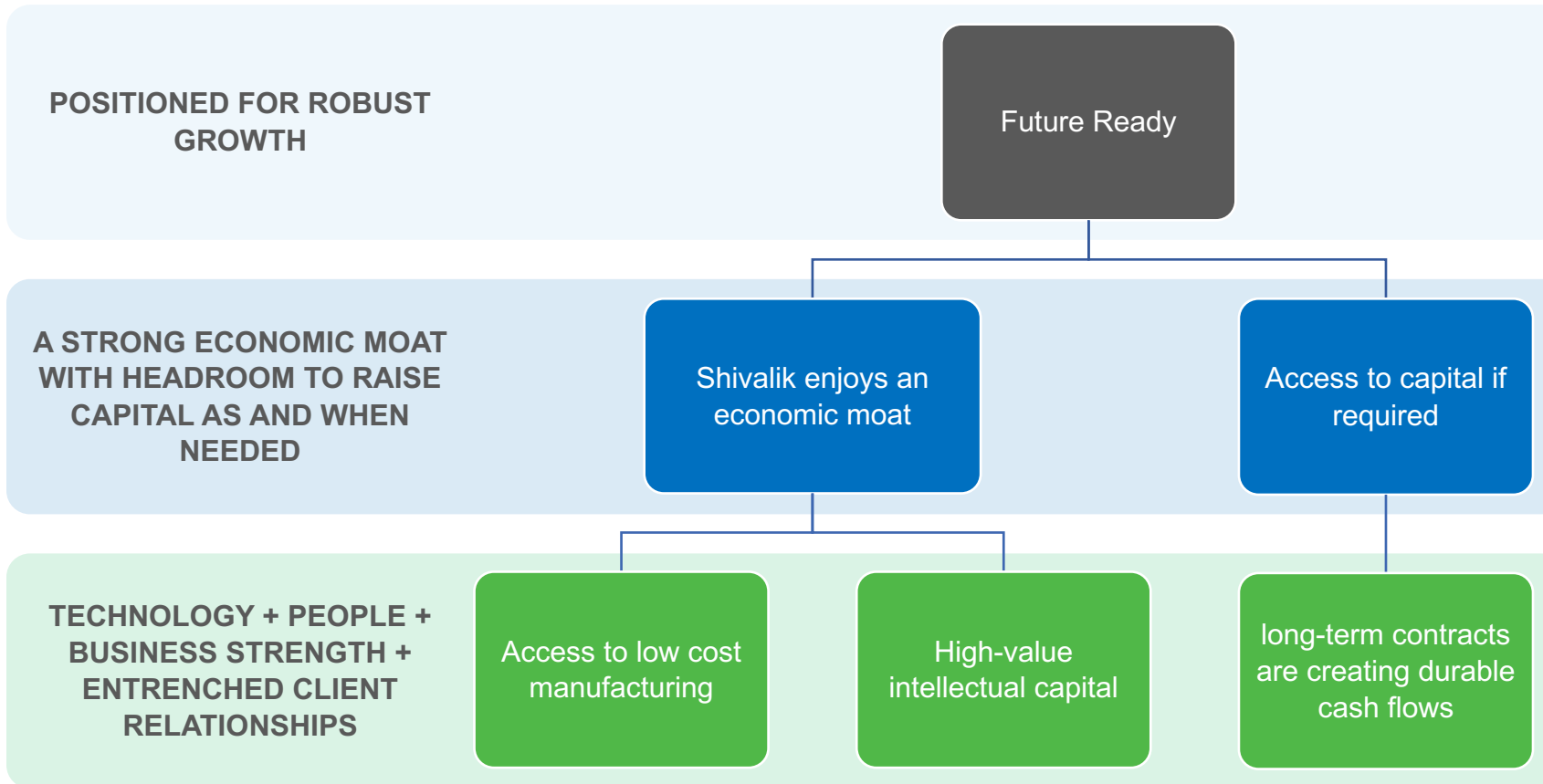
**Whistle Blower Policy:** Vigil mechanism for addressing fraud and mismanagement, details available on the company's website.

**Corporate Governance:** Adherence to SEBI requirements and commitment to high standards of corporate governance, viewed as a framework supporting core values.

**Trust and Sustainability:** Good governance is central to maintaining trust with shareholders, employees, and society, ensuring sustainable business practices.



## AND BY SUSTAINING SHIVALIK'S CORE ADVANTAGES



### Economic Moats:

- i. Highly differentiated Intellectual capital = niche industry value creation
- ii. 21+ years of experience
- iii. Extensive Investment in R&D
- iv. Efficient scale from specialisation
- v. High-switching costs for clients
- vi. Contracts structured where price volatility is borne by the client



**SHIVALIK BIMETAL  
CONTROLS LIMITED**

**PERSISTENT FINANCIAL &  
OPERATIONAL PERFORMANCE**

**4**

3

PREPARED FOR  
SUSTAINED GROWTH

## A JOURNEY OF GROWTH: FY2020 – FY2024



SHIVALIK BIMETAL  
CONTROLS LIMITED

In ₹ crore

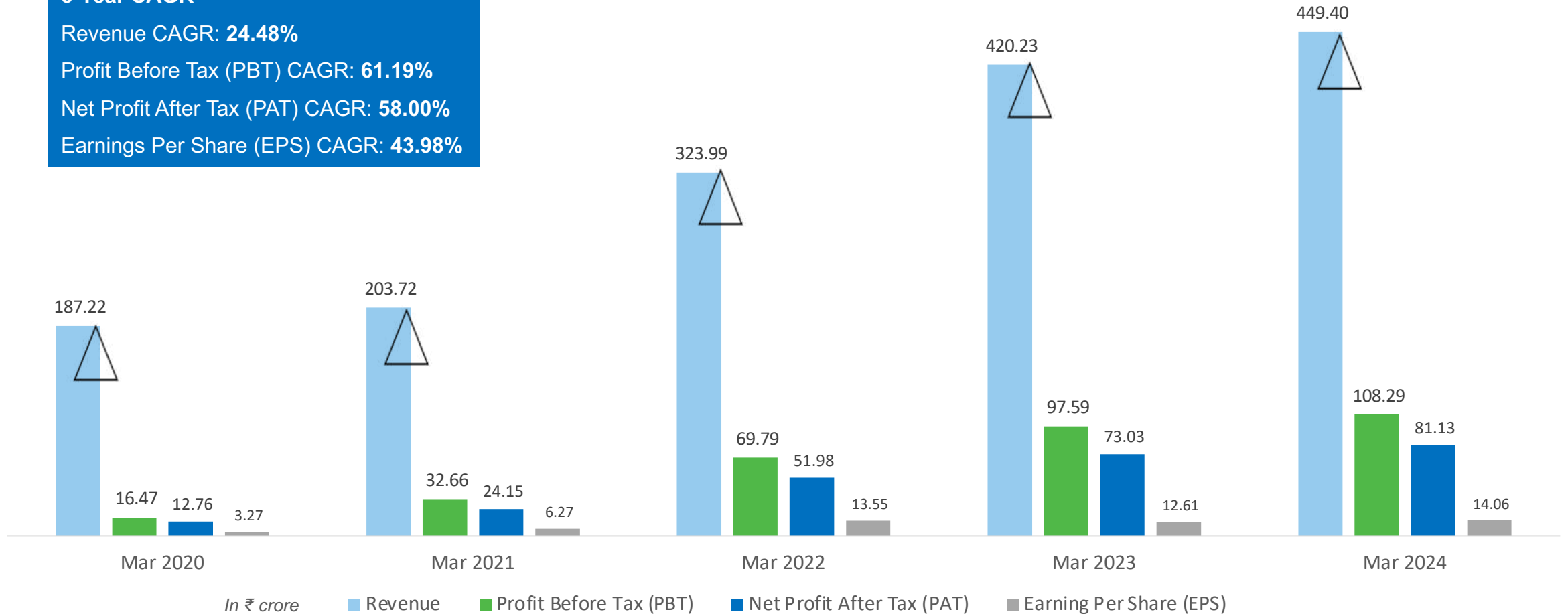
### 5-Year CAGR

Revenue CAGR: **24.48%**

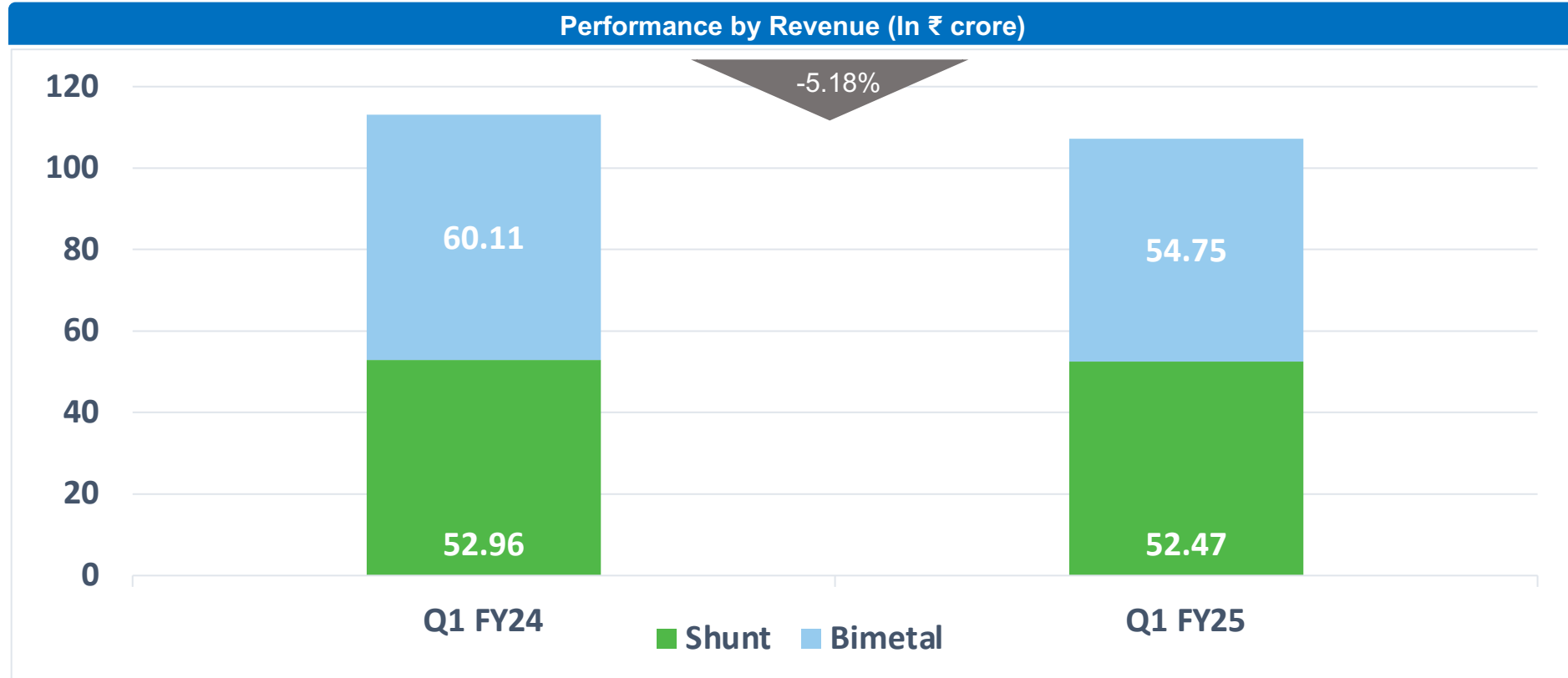
Profit Before Tax (PBT) CAGR: **61.19%**

Net Profit After Tax (PAT) CAGR: **58.00%**

Earnings Per Share (EPS) CAGR: **43.98%**



## Q1 FY25 : SEGMENTWISE HIGHLIGHTS



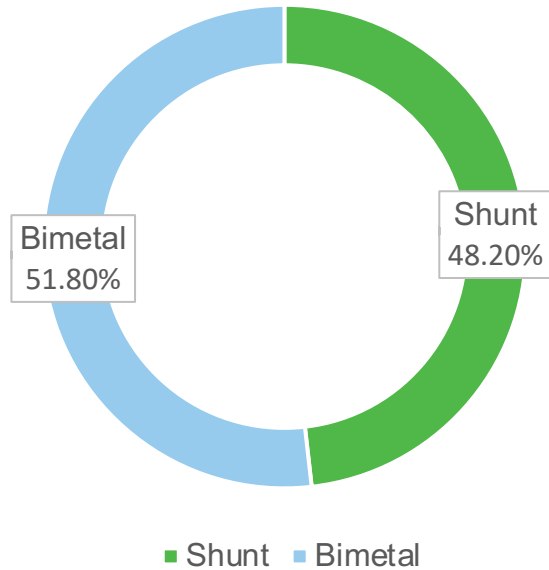
**Revenues:** Shivalik saw a slight decline in revenue in Q1FY25, with the Shunt Resistor segment decreasing by 0.93% and the Bimetal segment by 8.92% YoY for Q1FY25.

## Q1 FY25: SEGMENT SHARE



## Segment Share by Volume (Kgs)

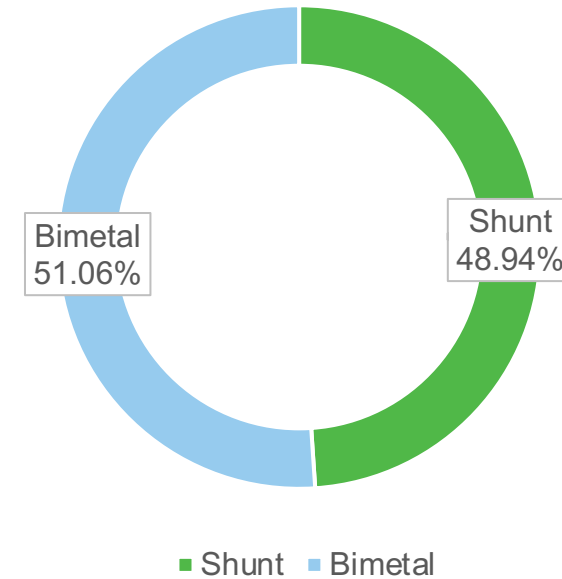
Q1 FY25 (Vol-Kgs)



While the Bimetals segment continues to be the long-term growth engine for the Company, Shunts have become a fast growing and meaningful growth driver for Shivalik within a relatively short space of time. With multiple growth drivers propelling Shivalik forward, the Company is ideally placed at the waypoint for the electrification of the Global Economy.

## Segment Share by Revenue (In ₹ crore)

Q1 FY25 (Value in Cr.)



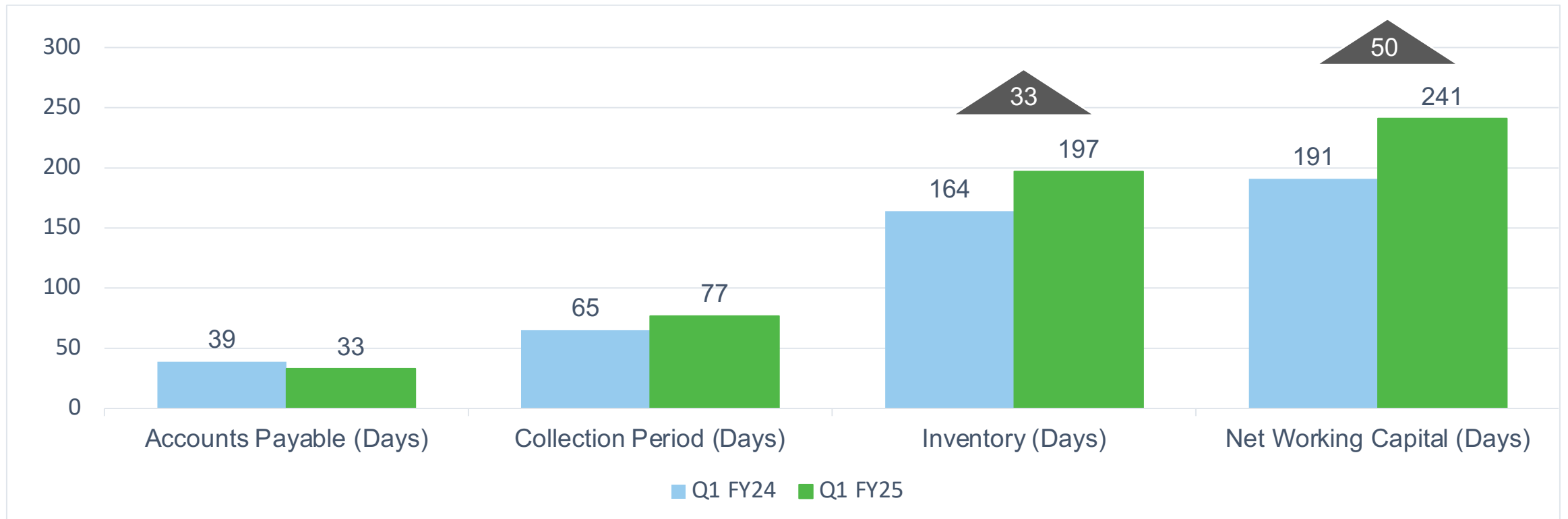
Launched just five years ago, our Shunt Resistors business now contributes around 48.94% of our total business in value terms.

## Q1 FY25: WORKING CAPITAL UPDATE

Calculated on average inventory, receivables and creditors



## Working Capital Efficiency Ratios For Q1 FY25



Inventory Days for Q1 FY25 increased by 33 days to 197 days.

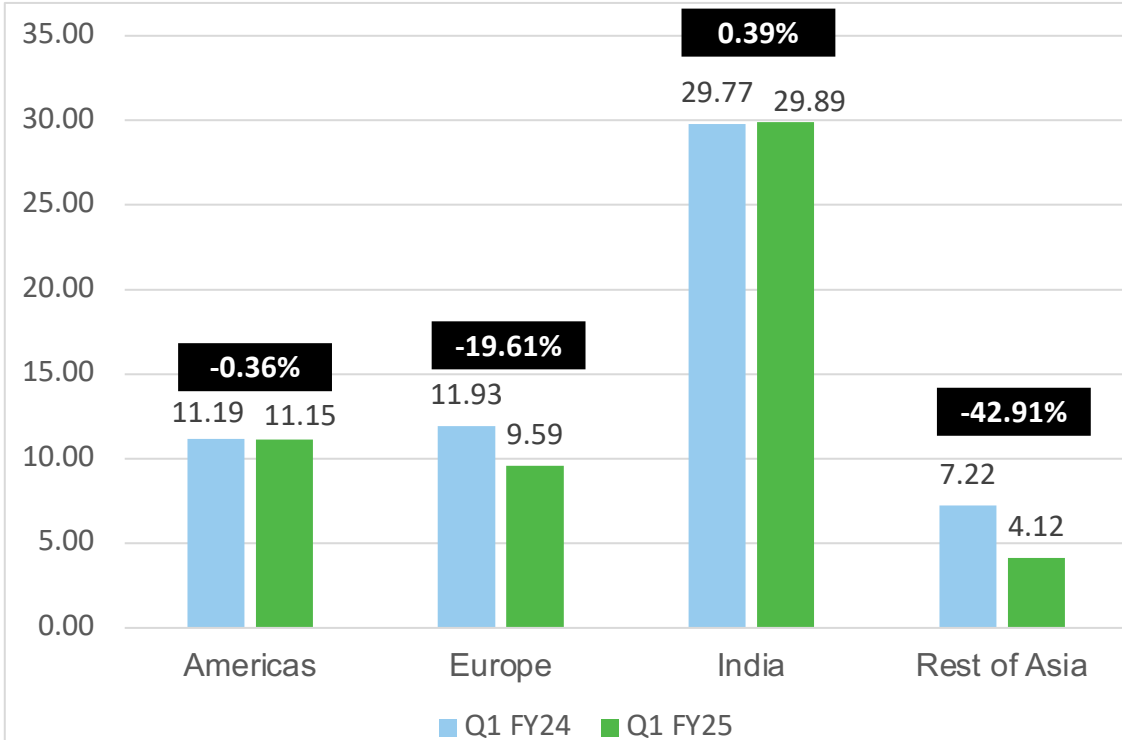
Net Working Capital (Days) for Q1FY25 has increased by 50 days to 241.

## Q1 FY25: BIMETALS/TRIMETALS + SHUNT RESISTOR BUSINESS DEEP DIVE



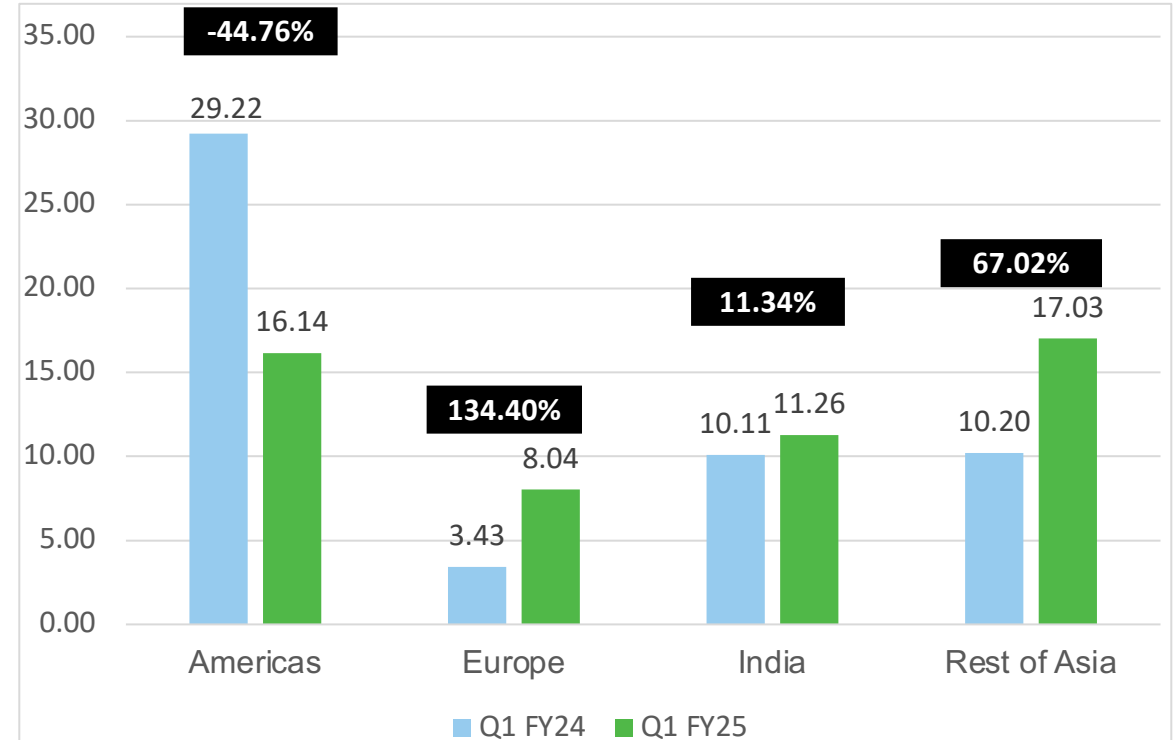
In ₹ crore

### Thermostatic Bimetals/Trimetals



The Indian market and the Americas region have shown resilience in the Thermostatic Bimetal/Trimetal segment for Q1FY25.

### Shunt Resistor



The Americas showed a decline due to moderated market demand, while demand in Europe, India and Rest of Asia showcases growth in the Shunt Resistor segment for Q1FY25.



## Q1 FY25 : CONSOLIDATED PROFIT & LOSS STATEMENT



In ₹ crore

Particulars	Q1FY25	Q1FY24	YOY
Revenue From Operation	125.98	127.19	-0.95%
COGS	73.05	67.82	7.72%
Gross Profit	52.93	59.38	-10.86%
Gross Margin %	42.01%	46.68%	(467 bps)
Employee Expenses	11.94	10.05	18.81%
Other Expenses	17.29	19.18	-9.84%
EBIDTA	23.69	30.15	-21.40%
<i>EBIDTA Margin %</i>	18.81%	23.70%	(489 bps)
Finance Cost	0.99	1.30	-23.79%
Depreciation	2.84	2.94	-3.38%
Other Income	3.65	2.00	82.69%
Profit Before Tax	23.52	27.91	-15.73%
Profit Before Tax Margin %	18.67%	21.94%	(327 bps)
Taxes	5.70	6.64	-14.09%
Profit after Tax*	17.82	21.28	-16.24%
<i>PAT Margin %</i>	14.15%	16.73%	(258 bps)

\*Includes Other Comprehensive Income

# CONSOLIDATED BALANCE SHEET



In ₹ crore

Particulars	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>Assets</b>					
Tangible Fixed Assets	60	67	83	115	125
Intangible Assets	1	1	1	7	6
Non-Current Financial Assets	13	15	18	10	14
Other Non-Current Assets	1	2	6	4	3
<b>Total Non-Current Assets</b>	<b>75</b>	<b>86</b>	<b>108</b>	<b>136</b>	<b>148</b>
Inventories	51	70	115	132	128
Trade Receivables	31	43	59	93	114
Cash and Cash Equivalent	0	16	11	18	39
Other Financial Assets	0	0	0	0	9
Other Current Assets	6	6	15	11	5
<b>Total Current Assets</b>	<b>88</b>	<b>135</b>	<b>200</b>	<b>254</b>	<b>295</b>
<b>Assets Classified as Held for Sale (C)</b>					
<b>Total Assets</b>	<b>163</b>	<b>221</b>	<b>308</b>	<b>390</b>	<b>443</b>
<b>Equity &amp; Liabilities</b>					
Equity Share Capital	8	8	8	12	12
Other Equity	108	132	184	254	330
<b>Net Worth</b>	<b>116</b>	<b>140</b>	<b>192</b>	<b>266</b>	<b>342</b>
Long Term Borrowings	10	8	15	22	12
Other Non-Current Liabilities	5	6	6	7	7
<b>Total Non-Current Liabilities</b>	<b>15</b>	<b>14</b>	<b>21</b>	<b>29</b>	<b>19</b>
Short Term Borrowings	10	14	42	36	30
Trade Payables	12	35	42	42	39
Other Current Liabilities	10	19	11	17	13
<b>Total Current Liabilities</b>	<b>32</b>	<b>68</b>	<b>95</b>	<b>95</b>	<b>82</b>
<b>Total Equity and Liabilities</b>	<b>163</b>	<b>221</b>	<b>308</b>	<b>390</b>	<b>443</b>

# CONSOLIDATED CASH FLOW STATEMENT

Figures given below are in INR crores

Particulars	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Cash flow from Operating Activities					
Net Profit Before Tax-	17	34	73	102	112
Depreciation and Amortization	6	6	6	11	12
Share of Profit and Loss in JV	-1	-2	-4	-1	-3
Interest Income	-	-	-	-	-
Gain on Fair Valuation of previous held equity Interest	-	-	-	-3	-2
Interest Expense	3	2	2	7	5
<b>Operating Profit Before WC Changes</b>	<b>25</b>	<b>40</b>	<b>78</b>	<b>116</b>	<b>124</b>
Trade Receivables	4	-12	-16	-22	-21
Inventories	19	-20	-45	-7	4
Trade Payables	-3	23	7	-5	-3
Other Assets	2	-	-9	5	-4
Other Liabilities	-	6	-1	6	-4
<b>Cash generated from operations</b>	<b>47</b>	<b>37</b>	<b>14</b>	<b>93</b>	<b>96</b>
Income Tax Paid	-6	-8	-17	-27	-27
<b>Net Cash generated from operations</b>	<b>41</b>	<b>29</b>	<b>-3</b>	<b>66</b>	<b>69</b>
<b>Cash Flow from Investing Activities</b>					
Capex investment	-14	-13	-22	-32	-23
Payment for Acquisition of Subsidiary(s)	-	-	-	-13	-
Capital Advances	-	-2	-2	1	4
<b>Net Cash generated from investing</b>	<b>-14</b>	<b>-15</b>	<b>-24</b>	<b>-44</b>	<b>-19</b>
<b>Cash Flow from Financing Activities</b>					
Long Term Borrowings	3	-1	9	10	-12
Short Term Borrowings	-23	4	19	-17	-4
Interest Paid	-4	-3	-2	-7	-5
Dividend Paid	-2	-1	-3	-5	-8
<b>Net Cash from Financing Activities</b>	<b>-27</b>	<b>-</b>	<b>23</b>	<b>-19</b>	<b>-29</b>
Net Increase in Cash and Cash Equivalent	-	15	-5	4	21
Opening Balance	-	-	16	11	18
Cash and Cash Equivalents Acquired in Business Combination	-	-	-	3	-
<b>Closing Balance</b>	<b>-</b>	<b>16</b>	<b>11</b>	<b>18</b>	<b>39</b>

## Q1 FY25: STANDALONE PROFIT & LOSS STATEMENT



In ₹ crore

Particulars	Q1FY25	Q1FY24	YOY
Revenue From Operation	107.22	113.07	-5.18%
COGS	58.13	56.76	2.41%
Gross Profit	49.09	56.31	-12.82%
Gross Margin %	45.78%	49.80%	(402 bps)
Employee Expenses	10.47	8.87	18.12%
Other Expenses	16.37	18.45	-11.26%
EBIDTA	22.24	28.99	-23.28%
<i>EBIDTA Margin %</i>	20.74%	25.64%	(490 bps)
Finance Cost	0.78	1.13	-30.45%
Depreciation	2.35	2.44	-3.42%
Other Income	2.65	1.34	96.99%
Profit Before Tax	21.75	26.77	-18.75%
Profit Before Tax Margin %	20.29%	23.68%	(339 bps)
Taxes	5.45	6.54	-16.73%
Profit after Tax*	16.30	20.23	-19.41%
<i>PAT Margin %</i>	15.21%	17.89%	(268 bps)

\*Includes Other Comprehensive Income

## STANDALONE BALANCE SHEET



In ₹ crore

Particulars	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>Assets</b>	60	67	83	102	109
Tangible Fixed Assets	1	1	1	2	2
Intangible Assets	13	15	12	26	26
Non-Financial Assets	0	1	6	3	2
Other Non-Current Assets	74	84	102	133	139
<b>Total Non-Current Assets</b>					
Inventories	51	70	115	122	116
Trade Receivables	31	43	59	80	101
Cash and Cash Equivalent	0	16	11	17	38
Other Financial Assets	0	0	0	0	9
Other Current Assets	6	6	15	10	5
<b>Total Current Assets</b>	88	135	200	229	269
<b>Assets Classified as Held for Sale (C)</b>					
<b>Total Assets</b>	162	219	302	362	408
Equity Share Capital	8	8	8	12	12
Other Equity	108	132	179	243	317
<b>Net Worth</b>	116	140	187	255	329
Long Term Borrowings	10	8	15	21	8
Other Non-Current Liabilities	5	4	4	4	5
<b>Total Non-Current Liabilities</b>	15	12	19	25	13
Short Term Borrowings	9	14	42	32	23
Trade Payables	12	35	42	35	32
Other Current Liabilities	10	19	11	14	11
<b>Total Current Liabilities</b>	31	68	95	81	66
<b>Total Equity and Liabilities</b>	162	219	302	362	408

# STANDALONE CASH FLOW STATEMENT

Figures given below are in INR crores

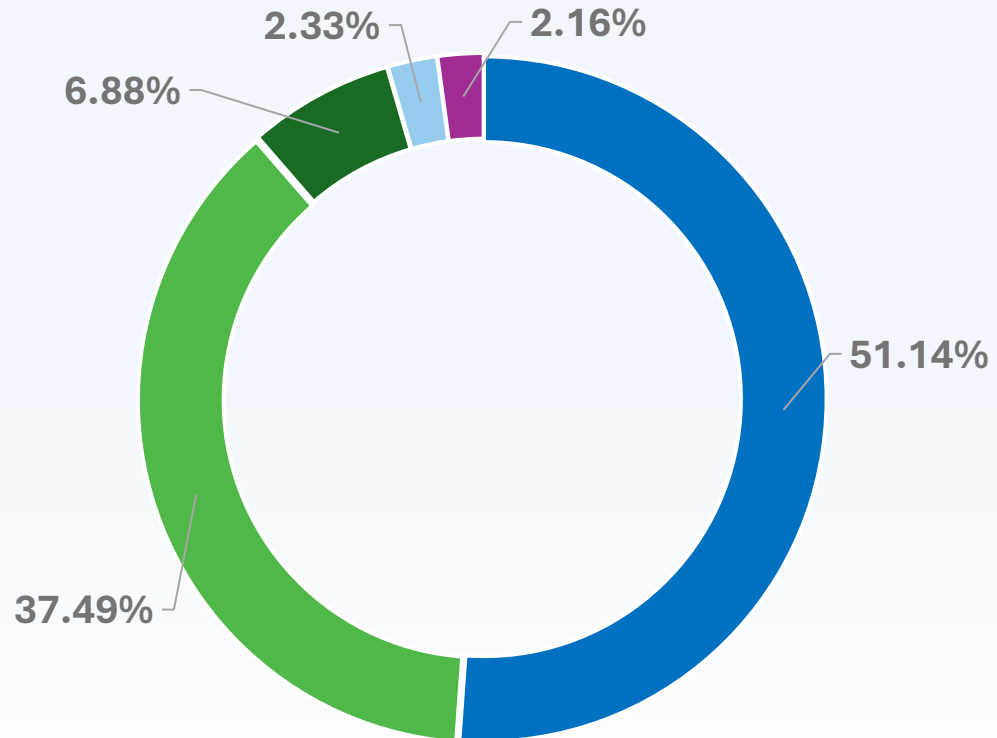
Particulars	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>					
Net Profit before tax-	17	33	70	98	108
Adjustments :					
Depreciation and Amortisation	6	6	6	9	10
Unrealised foreign exchange loss/(gain) on borrowings		-1	0	1	0
Interest Income	0	0	-1	-1	-2
Interest Paid	3	2	3	7	4
Dividend received	0	0	0	-1	0
<b>Operating Profit Before WC Changes</b>	<b>26</b>	<b>40</b>	<b>78</b>	<b>112</b>	<b>119</b>
Working Capital Adjustments					
Trade receivables	4	-12	-16	-21	-21
Inventories	19	-20	-45	-7	5
Trade Payables	-3	23	7	-7	-2
Other Assets	2	0	-9	4	-3
Other Liabilities	-1	6	-1	6	-4
<b>Cash generated from operations</b>	<b>47</b>	<b>37</b>	<b>14</b>	<b>87</b>	<b>94</b>
Income Tax Paid	-6	-8	-17	-26	-26
<b>Net Cash generated from operations</b>	<b>41</b>	<b>29</b>	<b>-3</b>	<b>61</b>	<b>68</b>
<b>Cash Flow from Investing Activities</b>					
Capex investment	-14	-13	-23	-27	-17
Payment for Acquisition of Subsidiary(s)	0	0	0	-13	0
Capital Advances	0	-2	-2	1	1
Interest Income	0	0	1	0	2
Investment in Joint venture	0	0	0	0	0
Dividend received	0	0	0	1	0
<b>Net Cash generated from investing</b>	<b>-14</b>	<b>-15</b>	<b>-24</b>	<b>-38</b>	<b>-14</b>
<b>Cash Flow from Financing Activities</b>					
Long Term Borrowings	3	0	8	10	-17
Short Term Borrowings	-24	4	20	-16	-5
Principal payment of lease liability	-1	0	0	0	0
Interest Paid	-3	-2	-3	-7	-4
Dividend Paid	-2	-1	-3	-5	-8
<b>Net Cash from Financing Activities</b>	<b>-27</b>	<b>0</b>	<b>22</b>	<b>-18</b>	<b>-34</b>
Net Increase in Cash and Cash Equivalent	0	15	-5	6	20
Opening Balance	0	0	16	11	17
<b>Closing Balance</b>	<b>0</b>	<b>16</b>	<b>11</b>	<b>17</b>	<b>37</b>

## OUR SHAREHOLDING STRUCTURE

(As of June 30, 2024)



SHIVALIK BIMETAL  
CONTROLS LIMITED



- Promotor & Promotor Group
- Public
- FII, FPI, NRI
- MF/AIF/Insurance Companies
- Body Corporates



## Building strength in new niche applications and markets

- Continue to build niche value added products for high-growth market segments
- Charting strategies to penetrate new geographies

01

## Keep growing our brand reputation and margins profile

- Expanding our geographical reach using existing reputation and relationships
- The two-fold strategy of further penetrating existing markets and entering new markets for customisation from design-stage for products

02

## Our commitment to R&D for maintaining pole position

- Continuing process innovation in our technological capabilities
- Investing in AI optimisation and forefront technology to enhance processes

03

## Continue to build on organic and inorganic growth strategies

- Accelerated focus on cash flow positivity and remaining debt-free
- Margin improvements
- Analysing opportunities for meaningful inorganic growth

04





**SHIVALIK BIMETAL  
CONTROLS LIMITED**

**Rajeev Ranjan**  
rranjan@shivalikbimetals.com

[www.shivalikbimetals.com](http://www.shivalikbimetals.com)

**THANK YOU**

**DICKENSON**

**Shankhini Saha**  
shivalik@dickensonworld.com